



**AGENDA FOR THE 20<sup>TH</sup> MEETING**

**OF THE**

**EXECUTIVE COMMITTEE**

**OF**

**NATIONAL RURAL ROADS DEVELOPMENT AGENCY**

**ON**

**26<sup>TH</sup> MARCH 2010**

**AT**

**10:30 A.M.**

**NRRDA, BHIKAJI CAMA PLACE  
NEW DELHI**

**NATIONAL RURAL ROADS DEVELOPMENT AGENCY  
MINISTRY OF RURAL DEVELOPMENT  
GOVERNMENT OF INDIA**

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National Rural Roads Development Agency  
Ministry of Rural Development, Government of India

Agenda for the 20<sup>th</sup> Meeting of the Executive Committee on  
26<sup>th</sup> March 2010

**Item No. 1. Confirmation of the proceedings of the 19<sup>th</sup> meeting of the Executive Committee.**

The proceedings of the previous meeting held on 10<sup>th</sup> December, 2009 are placed as **Annexure- I**.

*The Action Taken on the Minutes of 19<sup>th</sup> Meeting are as follows:*

**Item No. 2 & 7** Approval of Revised Estimates for 2009-10 and BE for 2010-11.

*Out of Rs 7444.88 crore provided during 2009-10(RE), Rs. 4022.32 crore have been spent up to 28<sup>th</sup> February 2010. This includes releases of funds to State Agencies taken as loans from NABARD (Rs.3,373.56 crore) and for payment of interest on loans to NABARD (Rs. 634.13 crore). A separate Agenda (Item No. 2) is also being placed before the Executive Committee.*

**Item No. 3** Approval of Annual Report and Annual Accounts of NRRDA for 2008-09

*Annual Report including Annual Accounts, after the approval of GB, have been laid in the Parliament during the Budget session (March 2010).*

**Item No. 4** Amendment of the Terms & Conditions governing consultancies

*Office order No. P-I/10019/12009/F&A dated 4<sup>th</sup> March 2010 have been issued for observance.*

**Item No. 5** Requirement of additional office space for NRRDA.

*A committee has been constituted comprising S/shri D.P. Gupta, Former Director General(RD),MORTH, P.M. Parate, Director(Planning), DDA, H.K. Dhawan, GM, NBCC, H.K. Srivastava, Director(P-i), P.K. Katare, Director(P-III) and R.Chauhan, Director(F&A). Meeting of the Committee is being held on 26<sup>th</sup> March 2010 at 04:00 P.M at NRRDA.*

**Item No. 6**      **Ratification of the appointment of NITT & RL, Chandigarh for preparation of an educational documentary film on construction of Cement Concrete Roads under PMGSY.**  
*No action is called for.*

**Item No. 8**      Status of Training Activities  
Updated status note is submitted in a separate Agenda (Item No. 3).

**Item No. 9**      Outcomes Targets and achievements 2009-10  
A Separate Agenda (Item No 8) is being placed before the Executive Committee.

The Executive Committee may confirm the proceedings of the previous meeting.

**Item No.2**      **Actual Expenditure (up to 22<sup>nd</sup> March 2010) and re-appropriation proposals.**

For the year 2009-10, Rs. 7,480.01 crore were provided under BE, which were revised to Rs. 7,444.88 crore at the RE stage. The RE was approved by Executive Committee in its 19<sup>th</sup> Meeting held on 10<sup>th</sup> December 2009 and General Body in its 12<sup>th</sup> Meeting held on 15<sup>th</sup> December 2009. Against the RE of Rs. 7444.88 crore, Grant of Rs. 5208.26 crore has been released by MoRD against which Rs. 4,917.69 crore have been spent upto 22<sup>nd</sup> March 2010 and interest amounting to about Rs. 245 crore is to be paid to NABARD by 31<sup>st</sup> March 2010 (actual amount of interest will depend upon the amounts drawn from NABARD and further sanctions are expected from Ministry). The head wise status of the expenditure is given at **Annexure-II**.

Likely major savings during 2009-10 are as follows:

*(Rs. in lakh)*

<b>Head of Account</b>	<b>Amount</b>	<b>Reasons, if any</b>
<i>1.2.2.03 Foreign Travel Expenses</i>	<i>Rs. 2,29,000</i>	<i>Five days are left and no proposal on Foreign Tour is there.</i>
<i>1.2.2.06 Meeting Expenses</i>	<i>Rs. 1,70,000</i>	
<i>1.2.3.01 Training</i>	<i>Rs. 28,00,000</i>	

1.2.3.02 Tech. Dev. and Research Work	Rs. 26,00,000	
1.2.3.05 Professional Services	Rs. 54,00,000	Bills from Consultants are not likely to be received within this year.
1.2.2.07 Prof. Serv. to the office	Rs. 7,00,000	Over payments made in the previous year have been recovered.
1.2.4.01 Publication	Rs. 9,00,000	
1.2.4.03 Books, Periodicals	Rs. 8,00,000	
1.2.3.03 Workshop	Rs. 25,00,000	
1.2.8.01 Consultancy	Rs. 15,00,000	
1.2.9.01 Capacity Building	Rs. 10,00,000	
2.2.04 Equipment & Machinery	Rs. 2,00,000	
NABARD	Rs. 2000,00,00,000	Not yet released by the Ministry.

Demands are also there for provision of further funds for the current year over and above the RE provisions and accordingly following re-appropriation proposals therefor are submitted:

S.N.	Amount of re-appropriation proposed	From Budget Head	To Budget Head	Reasons (if any)
1	24.43 lakh	1.2.3.05 Professional Services	1.2.6.01 Development and Maintenance of OMMAS	TDS deducted from the bill of C-DAC for the year 2008-09 was remitted in this year, etc.
2	5.00 lakh	-do-	1.2.5.02 Traveling expenses of NQMs	Expenditure incurred by Coordinator Consultants (Patna) on hiring of taxis for NQMs

Executive Committee may kindly approve the above re-appropriation proposals to enable further expenditure under these heads.

**Item No. 3** Status of Training Activities

1. Director General (NRRDA) and Joint Secretary (MoRD) had requested five SRRDA's to send the nomination on training programme of development of Direct Trainers skills (DTS) to DoPT. The officers of Bihar and Uttarakhand had taken benefit of such training for development of their training skills.
2. During the year 2009-2010, 1172 persons of PMGSY have been trained at State Institute of Rural Development (SIRD) and National level Institute such as NITHE. Different batches of training have been conducted for plain region states and hill region states. Training module of 2, 3 and 6 days duration suitable for PMGSY senior officers as well as for JE's and AE's have been developed and available on PMGSY Website. List of suggested faculties is also available on PMGSY Website.
3. All the State officers present in the PRC meeting held on 18<sup>th</sup> March, 2010 have been requested to communicate their suggestions on the Training modules developed by NRRDA.

**Item No. 4** **Constitution of Standing Advisory Committee for Rural Roads:**

During the final meeting of Expert Committee to review the standards and specifications for achieving economy in Rural Roads construction, it was recommended that a Standing Advisory Committee be constituted for helping the updation of standards and specifications and advise the ministry for refinement of guidelines, where required. The committee will also advise NRRDA in taking up pilot projects and their monitoring. The Standing Advisory Committee on technical standards and design will be constituted and notified with officials and non-officials experts in the subject of highways.

Accordingly, the committee was proposed, consisting of the members as per **Annexure -III**. The Terms of Reference are placed as **Annexure -IV**. DG, NRRDA has desired that the constitution of the Standing Advisory Committee

be placed as an Agenda Item for approval of the Executive Committee of NRRDA.

The members of the Executive Committee may recommend to the General Body of NRRDA the constitution of the Standing Advisory Committee for Rural Roads. It is also proposed that the non-official members of the proposed Committee may be paid TA/DA and honorarium for attending meeting as per NRRDA Rules.

**Item No. 5 First, Second and Third tier of Quality Monitoring:**

The information about performance of first and second tier of QM of third quarter of 2009-10 (October, 09 – December, 09) is given in **Annexure-V&VI.**

(a). A three tier quality mechanism is operational under Pradhan Mantri Gram Sadak Yojana. Under the third tier of Quality Mechanism, National Quality Monitors (NQMs) are engaged for carrying out inspection of works. Currently, 83 NQMs are empanelled under the third tier for carrying out inspections of PMGSY works. The position of ATRs and quality grading is being reviewed in NRRDA regularly. The statement showing the quality grading by NQMs and action taken reports for a period from January, 07 to December, 09 is given at **Annexure-VII.**

(b). Performance evaluation of NQMs has been carried out in the meeting of the committee during 22<sup>nd</sup> to 28<sup>th</sup> February, 2010. The observations are being submitted to the Selection Committee which is likely to meet in April, 2010.

Submitted for information of the Executive Committee.

**Item No. 6 Status of Implementation of e-Procurement under PMGSY**

As per PMGSY guidelines well established procedure for tendering, through competition is required to be followed for selection of agencies



to execute project sanctioned under the scheme. Keeping in view the comparative advantage of e-tendering, the Ministry of Rural Development has decided that w.e.f. April 1, 2009, all PMGSY works shall be procured through e-Tendering.

The States of Andhra Pradesh, Orissa, Haryana, Gujarat, Karnataka, Madhya Pradesh and West Bengal have already started procurement of works under the programme through e-tendering. The States of Assam and Chhattisgarh are in advance stages of fully institutionalizing e-procurement under the programme during the current financial year.

The Ministry has decided to fund a project for implementing the e-procurement in various States through NIC. In the first phase, the States of Arunachal Pradesh, Bihar, Himachal Pradesh, Manipur, Maharashtra, Punjab, Rajasthan, Uttar Pradesh, Sikkim and Tripura are being covered with a view to commence e-procurement during the year and also the support in respect of facilities of hardware are being provided for the States of Haryana and Orissa. Government of Assam has intentions to switch over to NIC e-procurement software; therefore, this State has also been covered in the first phase. In the second phase of the project, the states of Jammu & Kashmir, Jharkhand, Kerala, Tamil Nadu and Uttarakhand are planned for coverage. The action for switching over to e-procurement under PMGSY is yet to be taken in the States of Goa, Meghalaya, Mizoram and Nagaland.

Submitted for information of the Executive Committee.

**Item No. 7 Complaint Handling:**

A well established complaint handling mechanism is operational under PMGSY. At NRRDA level also a system has been devised for appropriate redressal of complaints received. Upto February, 2010, 336 complaint cases were received, 137 cases were forwarded to States for appropriate action. In balance 199 cases independent

monitors were deputed to carry out inspection, in 32 cases enquiry is in process, in 96 cases no deficiencies were found and in 71 cases the quality of works was found 'Unsatisfactory'. All these cases have been sent to the State Government for rectification and appropriate action against the functionaries responsible.

Submitted for information of the Executive Committee.

**Item No.8 Outcome Target and Achievement 2009-10**

It was decided in the 19<sup>th</sup> Meeting that in future meetings, an agenda item on progress made since last meeting be invariably brought.

Under PMGSY during the year 2009-10, Length Target of 55,000 km. has been fixed, out of this length completed upto Feb'2010 is 48920.87 km. Habitations targets of 13,000 has been fixed, out of this – 4,955 habitations have been connected so far. Expenditure incurred on works is Rs. 16,383.35 crores.

Quarter-wise achievement is as under:-

	Target	Achievements				Total	Percentage
		1 <sup>st</sup> Quarter	2 <sup>nd</sup> Quarter	3 <sup>rd</sup> Quarter	4 <sup>th</sup> * Quarter		
Length (in km.)	55,000	14,096.53	8,173.53	14,053.7 1	12,597.10	48,920.87	89%
Habitations	13,000	1,207	611	775	2362	4,955	38%
Expenditure (Rs. in cr.)	-	4,149.66	4,028.31	4,867.00	3,338.38	16,383.35	-

\* upto Feb' 2010

State-wise details is given as per **Annexure-VIII**

**Bharat Nirman Achievement during 2009-10**

Under Bharat Nirman during 2009-10, Habitation target for 13,000 habitations have been fixed, out of which 3,344 habitations have been connected upto Feb'2010.

New connectivity target for 24,000 km. has been fixed, out of which 18,322.91 km. road length has been completed so far.

Upgradation target for 16,000 km has been fixed, out of which 27,132.04 km road length has been completed so far.

***Item No.9* Consultation with Executive Committee Members on preparation of Strategic Plan for PMGSY.**

The objective of preparation of Strategic Plan is to support efforts of Government of India to dynamically improve the performance in development programme. In the plan furnished to the Cabinet Secretariat by the Ministry, the method of development of plan is through consultation (details are enclosed at **Annexure IX**). It is proposed to consult the Executive Committee members during this meeting.

**Item No. 10 Any other Item with the permission of chair**

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**No. 20011/1/2004-F&A  
National Rural Roads Development Agency  
Ministry of Rural Development, Government of India  
5<sup>th</sup> Floor, NBCC Tower, Bhikaji Cama Place, New Delhi-66**

**Minutes of the 19<sup>th</sup> Meeting of the Executive Committee of the National Rural Roads  
Development Agency**

The 19<sup>th</sup> meeting of the Executive Committee was held on 10<sup>th</sup> December 2009 in the Conference Hall, NRRDA, 5<sup>th</sup> Floor, 15 NBCC Tower, Bhikaji Cama Place, New Delhi. The meeting was chaired by Dr .D.S. Gangwar, Director General, NRRDA. The following members were present in the meeting:-

1. Dr. S.L. Dhingra, Professor, Department of Civil Engineering, Indian Institute of Technology, Powai.
2. Dr. Praveen Kumar, Professor, Department of Civil Engineering, IIT, Roorkee
3. Dr. Ashok Kumar Sarkar, Dean Faculty Div-I, Department of Civil Engineering Birla Institute of Technology & Schience, Pilani- 333031, Rajasthan
4. Dr. B.P. Chandrasekhar, Director (Technical), NRRDA, New Delhi.
5. Shri R. Chauhan, Director (F&A), NRRDA, New Delhi

The following officers from NRRDA were also present:

1. Shri H.K. Srivastava, Director (Projects-I), NRRDA, New Delhi.
- 2 Shri Prabha Kant Katare, Director (Projects-III), NRRDA, New Delhi.
- 3 Shri A.D. Kapaley, Director (Projects-II), NRRDA, New Delhi

The meeting started with the Chairman welcoming the members. At the outset, the Executive Committee resolved to place on record its deep appreciation of the services rendered by Shri J.K. Mohapatra, the former Director General, NRRDA/Chairman, Executive Committee and welcomed Dr. D.S. Gangwar, present Chairman, Executive Committee in his first meeting.

The proceedings of the meeting were as follows:-

Item No. 1 Confirmation of the proceedings of the 18<sup>th</sup> meeting of the Executive Committee.

The Executive Committee confirmed the proceedings of the previous meeting.

Item No. 2 & 7 Approval of Revised Estimates for 2009-10 and BE for 2010-11

The Executive Committee took up the tabled Agenda Item No. 7 on BE 2010-11 also along with the Revised Estimates 2009-10 for discussion.

The Executive Committee discussed the funds proposed to be provided under different heads in the RE 2009-10 and BE 2010-11, sought necessary clarifications and approved the provisions of funds proposed under different heads.

Item No. 3 Approval of Annual Report and Annual Accounts of NRRDA for 2008-09

The Annual Report and the Accounts of NRRDA for 2008-09 were placed before the Executive Committee and clarifications sought by the Members were furnished. The Executive Committee approved the Annual Report and Accounts.

Item No. 4 Amendment of the Terms & Conditions governing consultancies

Taking note of the fact that the existing rates of fee being paid to the consultants/experts at par with the then prevailing rates of IRC were approved by GB in its first meeting in 2004, which have been revised upwardly by IRC, the Executive Committee approved for recommending to the General Body for approval the proposed amendment in the relevant provisions contained in the Para-6 of Appendix V to Memorandum of Association, Rules and Regulations and Bye-laws subject to observance of the qualifications and conditions prescribed in the IRC fee structure, to enable payment of fee to consultants/experts at par with those prevailing in the IRC. Chairman desired that based on the IRC's pattern or otherwise, a system of evaluation of consultants' works should be evolved. He opined for the present system of ACR writing or a 360 degree kind of performance appraisal system.

Item No. 5 Requirement of additional office space for NRRDA

The Committee deliberated in detail on the requirement of additional space and opined that the NRRDA should also grow and be developed on an institutional model also. It should have its own campus somewhere in NCR area.

The requirement of space should be assessed accordingly with a long term perspective and future growth of NRRDA. It authorized the Chairman, Executive Committee, to constitute a Committee for looking in to all the relevant aspects in this regard and submit its recommendations within three months. It resolved to recommend to the General Body accordingly for its in principle approval.

- Item No. 6 Ratification of the appointment of NITT & RL, Chandigarh for preparation of an educational documentary film on construction of Cement Concrete Roads under PMGSY.

The Executive Committee ratified the appointment of NITT & RL, Chandigarh for preparation of an educational documentary film on construction of Cement Concrete Roads under PMGSY.

- Item No. 7 Recommendations of the Selection Committee for Empanelment/ discontinuation of National Quality Monitors.

While noting the recommendations of the Selection Committee and ratifying the empanelment/de-empanelment made as per the recommendations subject to de-empanelment of all the four NQMs stated in the table under Para-2 B(i) of the Agenda Item, the Executive Committee observed that the selection is from basically Government sector and desired for selections in future to explore the possibility of increasing the universe of applicants by associating infrastructure development professionals from the private sector and academia.

- Item No. 8 Status of Training Activities

The Executive Committee was apprised of the status of training activities undertaken so far and the training planned for the current year by NRRDA.

DG, NRRDA suggested that Department of Personnel & Training (DoPT) has developed different types of modules to suit training requirements of various Ministries. NRRDA should try to develop suitable training modules and programmes with their help to make the training programmes of NRRDA more useful. He stated that the engineers implementing the PMGSY programme should play the role of Operational Managers also to better manage the Programme. As such, NRRDA should consider developing a training programme for senior engineers/officers involved in PMGSY to enhance their managerial skills. He desired that NRRDA should interact with Indian Institute of Management, Ahmedabad which have conducted similar programmes in the recent past for developing a programme of its own to suit the managerial requirements of PMGSY.

Item No. 9 Outcome targets and achievement 2009-10

The Executive Committee was given a brief account of the progress made, against the targets for 2009-10, with regard to road length completed and expenditure incurred upto October 2009. The Chairman desired that in future in the meetings of the Executive Committee an Agenda Item on the progress made since last meeting be invariably brought.

<b>National Rural Roads Development Agency</b>				
<b>Budget Estimate for the Year 2009-2010 with Expenditure</b>				
<b>Object Head &amp; Purpose</b>	<b>R.E 2009 - 10</b>	<b>Actual Upto 22 March 2010</b>	<b>Balance As on 23 March. 2010.</b>	<b>Percent</b>
<b>Annexure-II</b>				
<b>1. Receipt</b>				
Opening Balance				
MoRD Grant	32,380,452	32,380,452		100.00%
World Bank T.A				
(1.1.01) Grant from MoRD	156,982,000	156,982,000		100.00%
(1.1.02) Intrest Receipt		702,371		
(1.1.03) Misc. Receipt	1,000,000	352,055		35.21%
(1.1.04) Receipt from GOI -World Bank	15,000,000			0.00%
(1.1.05) Receipt from GOI -ADB	13,500,000			0.00%
(1.1.06) Loan Receipt from NABARD	65,000,000,000	42685609900		65.67%
(1.1.07) Rec. from GOI- Repayment to NABARD				
(1.1.08) Rec. from GOI-Intrest to NABARD	9,237,100,000	9240000000		
<b>Total Receipt</b>	<b>74,455,962,452</b>	<b>52,116,026,778</b>		<b>70.00%</b>
<b>(1.2.1) Establishment</b>				
(1.2.1.01) Salary and Allowance	11,000,000	10,873,686	126,314	98.85%
(1.2.1.02) Wages		-	-	
(1.2.1.03) Overtime Allowances	20,000	14,850	5,150	74.25%
(1.2.1.04) Expenditure on Medical Claims	500,000	245,809	254,191	49.16%
(1.2.1.05) Leave Encashment		-		
<b>Total Establishment</b>	<b>11,520,000</b>	<b>11,134,345</b>	<b>385,655</b>	<b>96.65%</b>
<b>(1.2.2) Administravtive Expenses</b>				
(1.2.2.01) Office Mainitenance/Taxes and Duties	1,800,000	1,486,614	313,386	82.59%
(1.2.2.02) Domestic Travel Expenses	2,000,000	1,752,391	247,609	87.62%
(1.2.2.03) Foreign Travel Expenses	300,000	70,177	229,823	23.39%
(1.2.2.04) Hiring of Vehicles	1,700,000	1,546,692	153,308	90.98%



(1.2.2.05) Printing and Stationary	800,000	571,619	228,381	71.45%
(1.2.2.06) Meetings Expenses	300,000	116,506	183,494	38.84%
(1.2.2.07) Professional Services to the office	11,500,000	10,490,126	1,009,874	91.22%
(1.2.2.08) Telephone - Office	700,000	553,344	146,656	79.05%
(1.2.2.09) Telephone - Residential & Mobile	170,000	149,932	20,068	88.20%
(1.2.2.10) Vehicle Maintenance	300,000	198,298	101,702	66.10%
(1.2.2.11) Electricity Expenses	1,000,000	701,920	298,080	70.19%
(1.2.2.12) Postage Expenses	400,000	200,881	199,119	50.22%
(1.2.2.13) Repairs and Maintenance	600,000	483,384	116,616	80.56%
(1.2.2.14) Insurance Charges	10,000	-	10,000	0.00%
(1.2.2.15) Other Office Expenses	500,000	425,084	74,916	85.02%
<b>Total Administrative Exp</b>	<b>22,080,000</b>	<b>18,746,968</b>	<b>3,333,032</b>	<b>84.90%</b>
<b>(1.2.3) R&amp;D and HRD</b>				
(1.2.3.01) Training	8,000,000	4,979,750	3,020,250	62.25%
(1.2.3.02) Tech.Dev.and Research work	4,000,000	1,308,506	2,691,494	32.71%
(1.2.3.03) Workshops and Conferences	5,000,000	2,151,710	2,848,290	43.03%
(1.2.3.04) Contribution to Professional bodies	300,000	116,000	184,000	38.67%
(1.2.3.05) Professional Services	10,100,000	3,149,079	6,950,921	31.18%
<b>Total R &amp; D and HRD</b>	<b>27,400,000</b>	<b>11,705,045</b>	<b>15,694,955</b>	<b>42.72%</b>
<b>(1.2.4) Publications, Adv.&amp; Publicity</b>				
(1.2.4.01) Publications	3,000,000	1,506,358	1,493,642	50.21%
(1.2.4.02) Advertisement and Publicity	1,000,000	972,645	27,355	97.26%
(1.2.4.03) Books Perio.and Audio Visual Mat.	1,500,000	374,800	1,125,200	24.99%
<b>Total Publications, Adv. &amp; Publicity</b>	<b>5,500,000</b>	<b>2,853,803</b>	<b>2,646,197</b>	<b>51.89%</b>
<b>(1.2.5) STAs, PTAs and NQMs</b>				
(1.2.5.01) Honararium to NQMs	10,000,000	8,711,244	1,288,756	87.11%
(1.2.5.02) Travelling Expenses of NQMs	12,000,000	11,901,534	98,466	99.18%
(1.2.5.03) Payment to Principal Technical Agencies	-	-	-	
((1.2.5.04) Payment to State Technical Agencies	40,000,000	32,777,577	7,222,423	81.94%

<b>Total STAs, PTAs, and NQMs</b>	62,000,000	53,390,355	8,609,645	86.11%
<b>(1.2.6) OMMS and Computerization</b>				
(1.2.6.01) Dev.and Maint.of online manag.sys.	17,000,000	2,150,868	14,849,132	12.65%
(1.2.6.02) Hiring of computers and peripherals		-	-	
(1.2.6.03) Dev. Of e-procurement System	36,982,000	36,982,000		100.00%
<b>Total OMMS and Computerization</b>	53,982,000	39,132,868	14,849,132	72.49%
<b>(1.2.8) Technical Assistance from ADB</b>				
(1.2.8.01) Consultancy	13,500,000	10,225,284	3,274,716	75.74%
(1.2.8.02) Other		-	-	
<b>Total Technical Assistance from ADB</b>	13,500,000	10,225,284	3,274,716	75.74%
<b>(1.2.9) W.B. Loan</b>				
Capacity Building	15,000,000	1,915,140	13,084,860	12.77%
<b>Total World Bank Loan</b>	15,000,000	1,915,140	13,084,860	12.77%
<b>(1.2.3) Loan- NABARD</b>				
(1.2.3.01) Transfer of fund to State	65,000,000,000	42,685,609,900	22,314,390,100	
(1.2.3.02) Intrest payment to NABARD	9,237,100,000	6,341,333,965	2,895,766,035	
(1.2.3.03) Principal Repayment				
<b>Total Loan- NABARD</b>	74,237,100,000	49,026,943,865	25,210,156,135	
<b>(2.2) Capital Expenditure</b>				
(2.2.01) Purchase/Renovation of Office Area	-	-	-	
(2.2.02) Furniture and Furnishing of the office	150,000	76,500	73,500	51.00%
(2.2.03) Purchase of Vehicles	-	-	-	
(2.2.04) Purchase of Equipments & Machinery	100,000	45,850	54,150	45.85%
(2.2.05) Purchase of Computers & peripherals	500,000	202,986	297,014	40.60%
<b>Total Capital Expenditure</b>	750,000	325,336	424,664	43.38%
<b>Transfer from A/c. No. 3152 to 7165 (NAB.)</b>		526,191		
<b>FDR/Bank Guranty</b>		40,000		
<b>Total Expenditure</b>	<b>74,448,832,000</b>	<b>49,176,939,200</b>	<b>62,302,856</b>	66.05%

Saving/Excess

Object Head & Purpose	April	May	June	July	August	September	October	November	December	January	February	march
<b>(1.2.1) Establishment</b>												
(1.2.1.01) Salary and Allowance	1,099,860	704,459	633,206	582,672	592,513	1,352,874	1,123,505	1,539,747	818,339	1,226,909	950,710	248,892
(1.2.1.02) Wages												
(1.2.1.03) Overtime Allowances							9,900		4,950			
(1.2.1.04) Expenditure on Medical Claims	14,240	35,084	7,113	22,895	24,620	13,858	41,573	26,181	20,336	12,835	11,280	15,794
(1.2.1.05) Leave Encashment												
<b>Total Establishment</b>												
<b>(1.2.2) Administravtive Expenses</b>												
(1.2.2.01) Office Maintenance/Taxes and Duties	138,519	159,640	90,917	93,325	275,519	63,488	86,185	23,304	180,725	48,430	324,034	2,528
(1.2.2.02) Domestic Travel Expenses	10,924	3,140	251,054	190,436	44,187	325,101	13,280	391,202	142,438	400	26,818	353,411
(1.2.2.03) Foreign Travel Expenses	70,177											
(1.2.2.04) Hiring of Vehicles	108,064	116,415	115,403	196,660	155,656	114,532	164,716	155,884	104,469	107,975	102,949	103,969
(1.2.2.05) Printing and Stationary	468	41,558	59,055	62,756	119,933	39,099	75,870	71,882	67,102	21,311	8,365	4,220
(1.2.2.06) Meetings Expenses	13,298	48,255	14,000	3,044	15,169	2,839	3,000	4,500	4,500	3,213	1,639	3,049
(1.2.2.07) Professional Services to the office	882,814	899,058	912,673	959,328	931,295	854757	904542	221061	1172918	921977	1009810	819893
(1.2.2.08) Telephone - Office	51,391	48,879	53,019	50,454	48,837	46426	42250	47874	49206	58336	50058	6614
(1.2.2.09) Telephone - Residential & Mobile	15,829	15,067	9,147	16,178	16,586	7590	23460	11112	15469	7724	7577	4193
(1.2.2.10) Vehicle Maintenance	12,136	11,937	12,016	39,480	16,502	12990	14685	13063	14927	16431	14747	19384
(1.2.2.11) Electricity Expenses	50,182	60,971	80,511	90,621	88,175	87,756	57,406	60,566	41,927	40,482	43,323	
(1.2.2.12) Postage Expenses	17,511	5,180	20,087	23,598	25,251	10,012	20,208	14,049	19,163	2,229	31,973	11,620
(1.2.2.13) Repairs and Maintenance	12,591	12,150	38,970	89,644	70,050	48,328	34,622	33,140	118,669	2,071	23,033	116
(1.2.2.14) Insurance Charges												
(1.2.2.15) Other Office Expenses	28,562	52,406	22,890	33,318	63,102	91,772	30,221	16,841	16,208	33,388	24,125	12,251
<b>Total</b>												
<b>(1.2.3) R&amp;D and HRD</b>												
(1.2.3.01) Training		219,750							2,400,000	(40,000)	1,920,000	480,000
(1.2.3.02) Tech.Dev.and Researh work	200,000	266,010	33,990	300,000	344,915	240,861		257,754		(400,000)		64,976
(1.2.3.03) Workshops and Conferences	172,784	9,551	141,324		900,000	320,000	46,000	551,101		324,200	(320,000)	6,750

(1.2.3.04) Contribution to Professional bodies	10,000						50,000					56,000
(1.2.3.05) Professional Services	145,462	692,612	69,332		228,429	1,536,702	173,576		22,866	142,225	124,087	13,788
<b>Total</b>												
<b>(1.2.4) Publications, Adv.&amp; Publicity</b>												
(1.2.4.01) Publications	32,338	295,094	37,706				748,409	269,236	23,855			99,720
(1.2.4.02) Advertisement and Publicity	36,116		208,369	4,831			816,553	-395000.00	87248	210,238	4,290	
(1.2.4.03) Books Perio.and Audio Visual Mat.			369,600									5,200
<b>Total</b>												
<b>(1.2.5) STAs, PTAs and NQMs</b>												
(1.2.5.01) Honararium to NQMs	635,664	549,960	664,008	1,294,377	720,011	649,427	837,143	663,601	730,573	704,679	664,855	596,946
(1.2.5.02) Travelling Expenses of NQMs	715,956	821,768	973,358	1,872,181	927,495	858,472	1,048,339	861,826	1,084,963	953,512	1,075,650	708,014
(1.2.5.03) Payment to Principal Technical Agencies												
((1.2.5.04) Payment to State Technical Agencies	2,470,045	1,530,063	8,203,896	4,365,824	2,728,666	207,137	403,993	1,917,865	1,928,165	191,505	8,830,418	
<b>Total</b>												
<b>(1.2.6) OMMS and Computerization</b>												
(1.2.6.01) Dev.and Maint.of online manag.sys.	1,746,473						304,668		91,726			8,001
(1.2.6.02) Hiring of computers and peripherals												
(1.2.6.03) e-procurement						36,982,000						
<b>Total</b>												
<b>(1.2.8) Technical Assistance from ADB</b>												
(1.2.8.01) Consultancy	255,933	4,156,920	968,138	945,888	234,819	571,393	703,492	78,539	843,911	669,049	723,854	73,348
(1.2.8.02) Other												
<b>Total</b>												
<b>(1.2.9) W.B. Loan</b>												
(1.2.9.01) Capicity Building		12,415	51,138	458,895	1,018,252			205,896	154,054	14,490		
<b>Total</b>												
<b>(2.2) Capital Expenditure</b>												
(2.2.01) Purchase/Renovation of Office Area												
(2.2.02) Furniture and Furnishing of the office			76,500									

(2.2.03) Purchase of Vehicles												
(2.2.04) Purchase of Equipments & Machinery				21,350		24,500						
(2.2.05) Purchase of Computers & peripherals			23,175			31,850		36,771	37,500	58,790	14,900	
<b>Total</b>												
	10,768,342	14,117,420	11,719,580	9,611,332	44,437,414	7,833,946	7,041,224	10,195,478	5,311,109			3,733,577
	8,947,337											

<b>Budget Estimates for the Year 2004-2005</b>		
Object Head & Purpose		
1. Receipts		
Opening Balance		
	MoRD	15,000,000.00
	World Bank - TA	150.00
<b>(1.2.1) Establishment</b>		
(1.2.1.01) Salary and Allowance	8,000,000.00	80.00
(1.2.1.02) Wages	200,000.00	2.00
(1.2.1.03) Overtime Allowances	50,000.00	0.50
(1.2.1.04) Expenditure on Medical Claims	600,000.00	6.00
(1.2.1.05) Rents and Duties	3,000,000.00	30.00
(1.2.1.06) Domestic Travel Expenses	2,000,000.00	20.00
(1.2.1.07) Foreign Travel Expenses	2,500,000.00	25.00
(1.2.1.08) Hiring of Conveyances & Vehicles	1,000,000.00	10.00
(1.2.1.09) Printing and Stationary	1,000,000.00	10.00
(1.2.1.10) Meetings	1,500,000.00	15.00
(1.2.1.11) Professional Services to the office	2,500,000.00	25.00
(1.2.1.12) Other office expenses	2,500,000.00	25.00
<b>(1.2.2) R&amp;D and HRD</b>		
(1.2.2.01) Training	10,000,000.00	100.00
(1.2.2.02) Tech.Dev.and Research work	2,500,000.00	25.00
(1.2.2.03) Workshops and Conferences	5,000,000.00	50.00
(1.2.2.04) Contribution to Professional bodies	100,000.00	1.00
(1.2.2.05) Professional Services	2,500,000.00	25.00
		-
<b>(1.2.3) Publications, Adv.&amp; Publicity</b>		-
(1.2.3.01) Publications	2,000,000.00	20.00
(1.2.3.02) Advertisement and Publicity	5,000,000.00	50.00
(1.2.3.03) Books Perio.and Audio Visual Mat.	3,000,000.00	30.00
<b>(1.2.4) STAs, PTAs and NQMs</b>		

(1.2.4.01) Hn.Fee and Trav. Exp. Of NQM	12,000,000.00	120.00
(1.2.4.02) Payment to PTA.	4,000,000.00	40.00
(1.2.4.03) Payment to State Technical Agencies	10,000,000.00	100.00
<b>(1.2.5) OMMS and Computerization</b>		
(1.2.5.01) Dev.and Maint.of online manag.sys.	3,000,000.00	30.00
(1.2.5.02) Hiring of computers and peripherals	50,000.00	0.50
<b>(1.2.6) Miscellaneous Activities</b>		
(1.2.6.01) Investments	0.00	-
(1.2.6.02) Professional Services	2,500,000.00	25.00
<b>(2.2) Capital Expenditure</b>		
(2.2.01) Purchase of Office Accommodation	6500000.00	65.00
(2.2.02) Furniture and Furnishing of the office	2,000,000.00	20.00
(2.2.03) Purchase of Vehicles	1,000,000.00	10.00
(2.2.04) Purchase of Equipments & Machinery	2,000,000.00	20.00
(2.2.05) Purchase of Computers & peripherals	2,000,000.00	20.00

### **ANNEXURE-III**

#### Proposed Standing Advisory Committee on Rural Roads

- a) Official Members from the Apex Bodies connected with Rural Roads.
1. Secretary General, Indian Roads Congress
  2. Director, Central Road Research Institute, New Delhi.
- b) Official Members from States. Based on the incumbent Engineers-in-Chief/ Chief Engineers as the state representatives. For the present, the following members are nominated.
1. Shri. M.C. Boro, Secretary cum Commissioner, PWD, Assam
  2. Shri. Arun Mahajan, Engineer-in- Chief, Himachal Pradesh
  3. Shri H. S. Prakash Kumar, COO, KRRDA, Karnataka
  4. Shri. P.K. Pradhan, Chief Engineer, Rural Works-I PMGSY, Orissa
- c) Non Official Expert Members:
1. Shri. D.P. Gupta, Retd. DG, MoRTH.
  2. Shri. S.C. Sharma, Retd. DG, MoRTH
  3. Shri. P.K. Lauria, Retd. Secretary, PWD, Rajasthan
  4. Shri. V.V.Gulati, Retd. C.E., Uttranchal
  5. Prof. C.E.G. Justo, Prof. Emeratus, Bangalore
  6. Prof. P.K. Sikdar, Former Director, CRRI & Professor, IIT, Mumbai.
- d) Director (Technical), NRRDA will be the Convener for the Committee.
- e) DG, NRRDA may nominate any other suitable member to the committee on the basis of requirement or constitute a sub-committee out of these members for a specific task.



## Terms of Reference (ToR) for the proposed Standing Advisory Committee.

### 1. Objective.

The objective of constituting Standing Advisory Committee for Rural Roads is to guide NRRDA/ MoRD in reviewing the standards, specifications, practices, construction technology and the use of innovative materials for achieving effective implementation of PMGSY programme and achieving economy.

### 2. Tasks expected to be assigned.

The proposed committee will carryout the following tasks.

- a. The committee will help in the updation of standards and specifications from time to time.
- b. Whenever a query is raised by any of the agencies implementing the programme on the type of material or technology, the Advisory Committee will look into the details and help NRRDA in sending suitable Advisory to State agency or agencies, if that Advisory is applicable in general.
- c. The Advisory Committee also suggest the use of New Materials accredited by the Indian Roads Congress (IRC) in such locations where they are expected to function more efficiently. The experience from engineer members from the states and domain experts will help in identifying suitable zones, with their experience and local knowledge.

- d. The proposed Advisory Committee will also guide NRRDA in the selection and monitoring of projects with innovative materials/ technology. They may also suggest a standard protocol for the pilot projects.
- e. When the recommendations of the Advisory Committee, are taken to IRC for concurrence, the Advisory Committee Members will also help in expressing their point of views, in different committees of the IRC.
- f. Selected members of Advisory Committee may also help NRRDA in bringing out Special Manuals for the benefit of the field engineers.
- g. Any other matter related to rural roads.

The constituted committee will meet atleast once in 6 months or more frequently, as required.

### 3. TA, DA & Honorarium

The non-official members of the proposed committee will be paid their TA/DA for attending meetings as per NRRDA rules, applicable from time to time. Further, they will be paid honorarium @Rs. 5000/- per day for such meetings. However, those members preparing the Manuals will be paid honorarium separately based on the efforts put in by them, for the task assigned.

Abstract of Information on First Tier of QM - 3rd Quarter Ending 31st December, 2009

#	State	Total Districts	Works Ongoing (as per sanction)	Ongoing works during the quarter (as reported by State)		No. of Packages - Field Labs Established		Tests conducted by/in EE
				No. of works	No. of Packages	Yes	No	
1	Andhra Pradesh *	23	1246	807	802	733	69	4 to 57
2	Arunachal Pradesh **	15	262	136	145	94	49	25
3	Assam \$	24	3199	138	83	127	11	21
4	Bihar(RWD)	37	4597					
5	Bihar(NEA)	37	2606					
6	Chhattisgarh **	18	2431	476	151	151	0	
7	Gujarat	25	642	412	160	160	0	492
8	Haryana	19	70	85	63	63	0	25 (%)
9	Himachal Pradesh	12	620	467	464	447	19	42

10	Jharkhand	25	1001	630	291	276	15	680(total No
11	Jammu & Kashmir	14	620	489	487	416	71	20%
12	Kerala	14	536	315	150	150	0	95
13	Karnataka	27	884	718	707	660	0	1116
14	Madhya Pradesh	50	4852	4128	1505	1402	103	4228.00
15	Maharashtra	33	1187	1193	613	589	24	5 to 10 (%)
16	Mizoram	8	95	60	105	96	9	5 to 13%
17	Manipur	9	393	183	174	174	0	34
18	Meghalaya **	7	83					
19	Nagaland \$	11	38	36	36	29	7	5 to 30 (%)
20	Orissa	30	4262	2806	2104	2099	5	2573
21	Punjab	17	135	89	89	89	0	15%
22	Rajasthan	32	711	552	375	375	0	10 to 25
23	Sikkim	4	234	106	36	36	0	18
24	Tamil Nadu \$	29	2330	1242	406	166	22	5 to 35

25	Tripura	4	546	416	205	205	0	6719
26	Uttar Pradesh	70	3396	1929	1316	1316	0	9%
27	Uttrakhand	13	228	184	195	177	18	4 to 23 (%)
28	West Bengal	19	948	505	505	505	0	15%

\$ Figures up to Sept 09

\* Figures up to June - 09

\*\* Figures up to Dec -08

# Figures up to Sept. -08

## Abstract of Information on Second Tier of QM -3rd Quarter Ending 31st December, 2009

#	State	Total ongoing works (as per sanction)	Ongoing works during the quarter (Reported by State)		Inspections							Action required	Action Taken
			Works	Packages	Total Inspection	Completed			Ongoing works				
						S	U	T	S	U	T		
1	Andhra Pradesh *	1392	807	802	350	63	0	63	268	19	287	19	0
2	Arunachal **	262	136	145	22	3	2	5	4	13	17	15	0
3	Assam	3241											
4	Bihar(RWD)	5015											
5	Bihar (NEA)	2606											
6	Chhattisgarh **	2510	476	151	341	119	18	137	166	38	204	72	0
7	Gujarat	686	412	160	54	41		41	13		13	0	
8	Haryana	82	178	85	63	4	2	6	45	11	56	13	13
9	Himachal Pradesh	649	467	464	108	24	7	31	23	54	77	61	16
10	Jharkhand \$	1015	630	291	2			0		2	2	2	12
11	Jammu & Kashmir	695	489	487	96	20	0	20	76	0	76	39	13

12	Kerala	536	315	150	192	33	0	33	123	36	159	36	28
13	Karnataka	890	718	707	454	57	4	61	343	50	393	54	33
14	Madhy Pradesh	5002	4128	1505	2126	630	74	704	1330	92	1422	166	58
15	Maharashtra	1187	1193	613	640	49	3	52	524	64	588	67	41
16	Mizoram	95	60	105	2	0	0	0	1	1	2	1	0
17	Manipur	393	183	174	16	3	0	3	13		13	0	0
18	Meghalaya **	83			0			0			0	0	
19	Nagaland \$	38	36	36	7	1	0	1	2	4	6	4	0
20	Orissa	4262	2806	2104	828	154	0	154	492	182	674	182	182
21	Punjab	135	89	89	50	5	0	5	35	10	45	10	1
22	Rajasthan	736	552	375	769	255	4	259	491	19	510	23	23
23	Sikkim	242	106	36	11	0	0	0	6	5	11	5	5
24	Tamil Nadu \$	2330	1242	406	263	72	0	72	92	99	191	99	77
25	Tripura	546	416	205	64	21	1	22	16	26	42	27	0
26	Uttar Pradesh	3396	1929	1316	902	327	7	334	506	62	568	232	109
27	Uttrakhand	367	184	195	73	20	27	47	17	9	26	36	7

28	West Bengal	969	505	505	106	10	0	10	58	38	96	38	25
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\$ Figures up to Sept 09

\* Figures up to June - 09

\*\* Figures up to Dec -08

# Figures up to Sept. -08



## State-wise Statement of Quality Grading by National Quality Monitors for period January'07 - December '09

#	State	Total Inspections	Grading										ATR		
			Completed Works					Ongoing Works					Req. ATR	Submitted	ATR%
			Total	S	SRI	U	U%	Total	S	SRI	U	U%			
1	Andhra Pradesh	722	216	169	41	6	3%	506	259	169	78	15%	344	89	26%
2	Arunachal Pradesh	166	32	19	9	4	13%	134	64	51	19	14%	110	48	44%
3	Assam	747	53	44	5	4	8%	694	564	53	77	11%	415	167	40%
4	Bihar	201	3	0	3	0	0%	198	29	77	92	46%	182	24	13%
5	Bihar (NEA)	312	46	36	6	4	9%	266	179	47	40	15%	168	106	63%
6	Chattisgarh	705	149	84	21	44	30%	556	263	141	152	27%	416	59	14%
7	Gujarat	361	156	101	39	16	10%	205	123	50	32	16%	174	134	77%
8	Goa	0	0	0	0	0		0	0	0	0		0	0	
9	Haryana	225	53	44	8	1	2%	172	122	44	6	3%	120	91	76%
10	Himachal Pradesh	366	86	77	6	3	3%	280	164	96	20	7%	161	60	37%
11	Jammu & Kashmir	259	23	13	10	0	0%	236	112	101	23	10%	146	35	24%
12	Jharkhand	328	45	34	10	1	2%	283	96	139	48	17%	204	70	34%
13	Karnataka	607	69	60	1	8	12%	538	399	77	62	12%	310	201	65%
14	Kerala	258	43	25	17	1	2%	215	128	33	54	25%	153	90	59%
15	Madhya Pradesh	1401	159	141	7	11	7%	1242	1050	95	97	8%	429	300	70%
16	Maharashtra	1318	99	78	0	21	21%	1219	992	90	137	11%	766	635	83%
17	Manipur	76	7	5	0	2	29%	69	22	27	20	29%	49	26	53%
18	Meghalaya	65	6	4	0	2	33%	59	16	21	22	37%	45	8	18%
19	Mizoram	76	8	5	3	0	0%	68	16	40	12	18%	55	20	36%
20	Nagaland	64	2	1	0	1	50%	62	4	42	16	26%	59	30	51%

21	Orissa	1096	168	154	11	3	2%	928	566	237	125	13%	575	252	44%
22	Punjab	462	104	90	9	5	5%	358	302	47	9	3%	128	97	76%
23	Rajasthan	976	299	262	17	20	7%	677	558	60	59	9%	381	297	78%
24	Sikkim	136	7	7	0	0	0%	129	52	54	23	18%	78	10	13%
25	Tamil Nadu	562	150	85	40	25	17%	412	104	194	114	28%	398	51	13%
26	Tripura	113	11	9	2	0	0%	102	74	16	12	12%	41	17	41%
27	Uttar Pradesh	1577	447	371	48	28	6%	1130	640	305	185	16%	875	752	86%
28	Uttarakhand	187	15	7	7	1	7%	172	39	96	37	22%	153	78	51%
29	West Bengal	629	86	77	2	7	8%	543	393	112	38	7%	213	134	63%
	<b>Total</b>	<b>13995</b>	<b>2542</b>	<b>2002</b>	<b>322</b>	<b>218</b>	<b>9%</b>	<b>11453</b>	<b>7330</b>	<b>2514</b>	<b>1609</b>	<b>14%</b>	<b>7148</b>	<b>3881</b>	<b>54%</b>

## Annexure - VIII

**Pradhan Mantri Gram Sadak Yojana  
Outcome Targets & Achievement 2009-10**

s.no	State	Length (Km)			No. of Habitations			Expenditure upto Feb'10
		Target for 2009-10	Length completed upto Feb'10	% Achievement	Target for 2009-10	Habitations covered upto Feb'10	% Achievement	
1	2	3	4	5	6	7	8	9
1	Andhra Pradesh	2980	2675.00	90%	190	22	12%	796.10
2	Arunachal Pradesh	500	528.43	106%	30	17	57%	224.42
3	Assam	2585	1989.66	77%	1350	940	70%	1158.77
4	Bihar (RWD)	2200	366.33	17%	1500	144	10%	652.57
5	Bihar (NEA)	3000	1338.71	45%	3000	432	14%	853.06
6	Chattisgarh	3500	2860.91	82%	840	370	44%	677.39
7	Goa *	0	0.00	0%	0	0	0%	0.00
8	Gujarat	1500	1088.53	73%	175	113	65%	181.97
9	Haryana	700	727.75	104%	0	1	0%	250.48
10	Himachal Pradesh	1500	1296.51	86%	250	34	14%	182.15
11	Jammu & Kashmir	1450	562.97	39%	350	352	101%	325.41
12	Jharkhand	1950	1270.07	65%	1100	367	33%	407.64

13	Karnataka	2600	2642.40	102%	0	0	0%	778.19
14	Kerala	300	186.23	62%	15	18	120%	86.58
15	Madhya Pradesh	8000	8684.04	109%	504	843	167%	2000.93
16	Maharashtra	2950	2141.34	73%	40	20	50%	898.45
17	Manipur	200	796.31	398%	45	11	24%	131.84
18	Meghalaya	100	43.16	43%	10	14	140%	15.09
19	Mizoram	200	154.28	77%	40	3	8%	59.88
20	Nagaland	150	258.00	172%	12	14	117%	66.72
21	Orissa \$	2980	3179.27	107%	1500	-14	-	1631.28
22	Punjab	365	570.34	156%	0	0	0%	302.69
23	Rajasthan	3750	3896.96	104%	40	74	185%	697.65
24	Sikkim	300	112.73	38%	55	29	53%	79.87
25	Tamil Nadu	1170	1630.25	139%	2	6	300%	529.75
26	Tripura	800	341.28	43%	280	260	93%	219.96
27	Uttar Pradesh	6850	8057.42	118%	320	338	106%	2609.00
28	Uttarakhand	700	580.35	83%	80	110	138%	129.19
29	West Bengal	1720	941.66	55%	1272	437	34%	436.32
Total		55000	48920.87	89%	13000	4955	38%	16383.35

\* No Reports during the Year

25.03.10

\$ State has corrected eligible habitations under 250 - 499 category

## **Item No. 9**

### **Strategic plan of Department of Rural Development - PMGSY**

- Objective is to support the efforts of GOI to dynamically improve the performance in development program.
- The strategic plan is required to be prepared and submitted to Performance Management Division of Cabinet Secretariat.
- Steps are:
  - Ø Define the aspiration
  - Ø Assess the situation
  - Ø Develop the strategy
  - Ø Plan implementation
  - Ø Finalization of the Strategic Plan

#### **The vision is:**

Sustainable and inclusive growth of rural India through the multi prolonged strategy for eradication of poverty by inclusive all-weather access to the rural areas and including them in the main stream of social and economic activities. This would aim to increase livelihood opportunities, developing infrastructure for growth and improvement of quality of life in rural India.

#### **Aspirations**

The aspirations are:

- Standardization, Evaluation and Review of Engineering Standards.
- Capacity Building
- Quality Assurance
- Maintenance Management
- Review of PMGSY Accounting Manuals and Internal Audit Guidelines
- Research and Development of Rural Roads
- Online Management, Monitoring and Accounting System (OMMAS)
- Capacity Building of Panchayati Raj Institutions (PRIs)
- Transparency and Complaint Handling
- Collaboration with International Organizations

**We aim to improve upon the above list as we proceed further.**

**The next steps are:**

<b>Assess the situation</b>	Understand and assess external factors that will impact us
	Identify key stakeholders, their core agenda and basis of working together with them
	Assess Department's strengths and weaknesses
	Define the core learning agenda

**Assessing external factors that may affect us**

**Some of the external factors identified are:**

- Availability of resources includes financial resources (Financial Institutions, EAP component).
- Ø Unforeseen weather shock.
- Institutional arrangement at the programming and implementation levels.
- Ø Improve uses of Information Technology in program implementation and monitoring, E-tendering to cut down cost and make the process more transparent.
- Use of cost effective material and technology to achieve economy durability and serviceability of rural roads.
- Ø Environmental and forest clearances.
- Availability of road construction material within economic lead.
- Land availability.
- Law and order situation in some parts of the country.

**Executive Committee Members are requested to suggest additional factors.**

## Identification of key stakeholders

Some of the key stakeholders are:

State Govt.	MHA
Line Deptt.,	Planning Commission
Fin. Deptt.,	NRRDA
Home	DoP T/GA Deptt.,
Revenue	Beneficiaries
Forest	Lending Agencies (EAP)
PRIs	Financial Institutions
MoF	Contractors
DEA	

Executive Committee Members are requested to suggest additional stakeholders.

## Assessing department strengths and weaknesses

### Strength:

- Rural roads tangible and verifiable assets.
- Rural public supports PMGSY
- Program is in place for last 9 year and has developed institutional strength, such as establishment of NRRDA to provide technical and managerial support to the Ministry.
- Publication of manuals and standardization of specifications and process.
- Three tier quality monitoring
- Involvement of academia (PTAs and STAs).
- Goodwill and credibility

### Weaknesses:

- Escalating/ever increasing unit cost.
- Availability of skilled labour.
- Availability of technical personnel.
- Availability of equipment suitable for rural roads (inadequate road construction equipment manufacturing capacity).
- Capacity and capability of contractors.
- Inadequate efforts for maintenance of assets.
- Adverse weather condition in different parts of the country at different point of time and natural calamities like flood and droughts.



**Executive Committee Members are requested to suggest additional factors.**

**Define the Core Learning Agenda**

Out of the items listed out under Strength and Weaknesses (in the paper circulated or added by you), likely influence alongwith low, medium and high influence is to be indicated.

**Executive Committee Members are requested to provide a list.**